

**Governing Board Meeting:** Thursday, August 25, 2022

In-Person Option: 3205 Freedom Drive, Entrance D, Suite 2000

Zoom: <https://zoom.us/j/92847713203?pwd=WTluSW9UdUYwdS9keDFqcGNXRy9Udz09>

Board Members			
Anna London, Chair	Deronda Metz, Vice Chair	Trish Hobson, Secretary	Kathryn Firmin-Sellers
Sonia Jenkins	Brian Kovaleski	Karen Pelletier	Warren Wooten
James Searcy	Hope Marshall	Kaedon Grinnell	James Lee
Kenny Robinson	Jane Shutt	Timica Melvin	Elizabeth Trotman
Lucy Crain	Tiffany Price	Tchernavia Montgomery	Kim Ciepielinski

**Agenda**

Time	Item	Facilitator
2:00pm-2:05pm	Welcome, attendance	Anna London (welcome) Branden Lewis (attendance)
2:05pm-2:10pm	Public Comment: General Remarks	Anna London
2:10pm-2:15pm	Executive Committee Report Out	Anna London
2:15pm	<b>VOTE</b> <b>Motion: Approve meeting minutes (July 28, 2022)</b>	Anna London
2:15pm-2:35pm	Agency Spotlight: Roof Above	Kaedon Grinnell
	A Home for All Framework Implementation	Deferred to September
2:35pm-2:50pm	Advocacy Efforts: opportunities for collaboration with Homeless Services Network Advocacy Committee	Hannah-Marie Warfle Mike O’Sullivan Deronda Metz
2:50pm-3:05pm	HMIS Software/Lead Request for Proposals <b>VOTE</b> <b>Motion: Issue RFP for HMIS Software Vendor</b>	Mary Ann Priester
3:05pm-3:20pm	Collaborative Applicant Staff Updates: 1. NOFO Application Updates 2. CoC Anti-Discrimination Policy <b>VOTE</b> <b>Motion: Adopt CoC Anti-Discrimination Policy</b>	Branden Lewis Erin Nixon
3:20pm-3:45pm	Agency Updates Request for September meeting agenda items	All
3:45pm	Adjourn	Anna London

Next CoC Governing Board meeting: Thursday, September 22, 2022; 2pm-4pm

Next CoC Full Membership meeting: Wednesday, October 12, 2022; 2:00pm-3:30pm

**Our Vision:** Homelessness is rare, brief and non-recurring in the Charlotte-Mecklenburg Community. Everyone has housing choices and prompt access to a variety of housing resources and supports that meet their needs.

**CoC Governing Board  
Meeting Minutes  
July 28, 2022**

The meeting of the CoC Governing Board was held on June 23, 2022, as a hybrid in-person/virtual meeting. The in-person portion was held at the Valarie Woodard Center; Virtual was held via Zoom. Anna London, Board Chair called the meeting to order at 2:03pm.

**Board Members Present:** Trish Hobson, James Searcy, James Lee, Kenny Robinson, Kaedon Grinnell, Jane Shutt, Brian Kovaleski, Kathryn Firmin-Sellers, Tchernavia Montgomery, Hope Marshall, Timica Melvin, Anna London, Lucy Crain, Deronda Metz, Karen Pelletier, Elizabeth Trotman

**Board Members Absent:** Sonia Jenkins, Tiffany Price, Warren Wooten, Kim Ciepielinski

**CoC Staff Present:** Branden Lewis, Erin Nixon

**Guests Present:** Ginny McManus (Ada Jenkins Center), Nicole Dewitt (Housing Collaborative), Tara Peele (Housing Collaborative), Caitlin Donley (Safe Alliance), Cailyn Robinson (So Wing Mustard Seeds Ministry), Jessica Lefkowitz (Hearts for the Invisible), Cecil Jackson (Promise Resource Network), Kay Cook, Erin Concelman (Meck County CSS)

**Welcome (Anna London), Attendance (Branden Lewis):** Quorum present; Members of the public introduced themselves in the chat with name and organization.

**Public Comment: General Remarks (Anna London):** No one signed up for the public comment section. Anna reminded everyone that the public comment section is the time for non-board members to speak to the board. The discussion period of the board meeting is for board members unless you are on the agenda or asked to comment.

**Vote:** Approve meeting minutes from June 23, 2022, meeting (Motion: Deronda Metz, Second: Kathryn Firmin-Sellers) – meeting minutes were approved.

**Agency Spotlight: Care Ring (Tchernavia Montgomery):** Tchernavia gave an overview of Care Ring and how the agency serves the general population as well as homeless individuals.

**A Home for All Framework Implementation (Kathryn Firmin-Sellers):** The United Way is busy building the infrastructure. They have engaged HR&A Advisors for technical assistance. RFP is out for communications consultant. Kathryn will meet with the County and Center City Partners. The positions have been posted.

**Landlord Engagement Workgroup Report Out (James Lee, Branden Lewis):**

James recommended that we engage Erica Snyder to advise us on how to engage landlords. Branden explained her background and the scope of work for this project. The workgroup felt strongly that she was the best candidate.

**Vote:** Execute contract with Erica Snyder Consulting, LLC (Motion: Karen Pelletier, Second: James Lee) – motion approved.

**Emergency Housing Vouchers Report Out (Timica Melvin):** Timica reminded everyone that 178 vouchers were awarded to our community. Inlivan administers the vouchers, while Housing Collaborative provides housing navigation to people who are approved for the vouchers. Timica provided the board with a lot of data describing where people are in the process. To date, they have received 181 referrals and 20 families have leased an apartment. There was a discussion about how to utilize these vouchers as soon as possible.

**CoC Funding Priorities (Jessica Lefkowitz, Ginny McManus, Erin Nixon, Mary Ann Priester):** Erin provided a draft of the suggested CoC funding priorities for the regular NOFO. Mary Ann presented data on our unsheltered population. The Unsheltered Workgroup gave a brief overview of their work. The vote for the funding priorities for the unsheltered NOFO will happen via email.

**Vote:** Approve the CoC ranking (funding) priorities for the CoC funding (regular NOFO) (Motion: Tchernavia Montgomery, Second: James Lee)

**Collaborative Applicant Staff Updates (Branden Lewis, Erin Nixon):** Erin mentioned that the National Alliance to End Homelessness conference reminded her of the great work we are doing and that we still have work to do.

**Vote:** Approve submission of YHDP application to HUD (Motion: Kenny Robinson, Second Kathryn Firmin-Sellers). Motion was approved

**Agency Updates (All):**

1. **Tchernavia Montgomery:** Asked that the group help Care Ring think outside the box on how ESG funding
2. **James Lee:** Has air conditioning units to distribute.

**Motion to Adjourn the Meeting:** Motion: Trish Hobson

Meeting adjourned at 4:05pm.

The CoC Governing Board voted on the following item via Survey Monkey between 8/4/22-8/8/22:

Motion: Approve priority rankings for unsheltered NOFO

Yes: 18

No: 1

Abstained: 1

Goal: In alignment with the CoC Board Strategic Plan, collaborate with Homeless Services Network to attend National Alliance to End Homelessness' Capitol Hill Day. Identify CoC Board members that can meet with representatives to advocate on behalf of the CoC. NAEH will coordinate meetings and provide talking points for these meetings.

*Message from Ann Oliva, Executive Director of National Alliance to End Homelessness:*

*In the remaining months before Election Day, we need your help as Congress tackles critical issues on homelessness and affordable housing.*

*I'm writing to ask you to join the Alliance's **Capitol Hill Day on Wednesday, September 14**. This event will be entirely virtual. Through Zoom meetings that the Alliance will schedule that day, you and other advocates will participate in substantive conversations with your Senators, Representatives, and their staff. We'll hold a training session beforehand to cover the public policies at stake, and we'll follow up with legislators afterwards to make sure your voice has an impact.*

*We need the energy and enthusiasm of this week's conference to carry forward to Capitol Hill Day. Please register to participate on September 14 and invite others in your organization to join us.*

To Register: <https://endhomelessness.org/chd2022/>

#### Homeless Services Network Advocacy Committee Priorities for Capitol Hill Day

1. Medicaid expansion
2. Eviction record expungement
3. Mandatory inclusionary zoning

# Charlotte-Mecklenburg Continuum of Care Anti-Discrimination Policies and Procedures

## Overview

The Charlotte-Mecklenburg County Continuum of Care (CoC) is committed to providing housing and services in an environment in which all individuals are treated with respect and dignity and with equal treatment and opportunity. The CoC's Anti-Discrimination Policies and Procedures ensure all people experiencing homelessness in the CoC have equal access to the housing and services necessary to end homelessness.

The CoC's Anti-Discrimination Policies and Procedures apply to staff, volunteers, and contractors at all partner agencies, including agencies that receive CoC and ESG funding. We strongly encourage all CoC partners, regardless of funding source, to adopt these Anti-Discrimination policies.

The CoC's Anti-Discrimination Policies and Procedures adhere to the Department of Housing and Urban Development (HUD) Equal Access Rule. The Charlotte-Mecklenburg CoC and all member agencies the CoC are committed to complying with all non-discrimination and privacy laws.

These policies and procedures aim to ensure safety, dignity, and well-being of all individuals and families served by the CoC. This document has four sections and two appendices:

- Section 1. Equal Access Policy and Procedures
- Section 2. Family Separation Policy
- Section 3. Faith-Based Inclusion Policy
- Section 4. Grievance and Anti-Retaliation Policy and Procedures
- Appendix I: References
- Appendix II: Agency Anti-Discrimination Policy Checklist

## Equal Access

### Anti-Discrimination Policy:

CoC- and ESG-funded providers shall not discriminate on the basis of any protected characteristic, including race, ethnicity, color, national origin, language, ancestry, religion, sex, familial status, age, gender identity, LGBTQ+ (lesbian, gay, bisexual, transgender, queer/questioning, etc) status, marital status, domestic or sexual violence victim status, or sensory, mental, or physical disability. Definitions of the protected characteristics can be found in Appendix I.

This means that the CoC and partner agencies and their staffs, volunteers, and contractors **will not**:

- Deny any person facilities, services, financial aid, or other benefits.
- Provide services that are different, or are provided in a different form, from that provided to others under the program or activity.
- Subject any person to segregated or separate treatment in any facility or in any matter or process related to receipt of any service or benefit under the program or activity.
- Restrict in any way access to, or the enjoyment of any advantage or privilege enjoyed by others in connection with, facilities, services, financial aid, or other benefits under the program or activity.
- Treat any person differently from others in determining whether the person satisfies any admission, enrollment, eligibility, membership, or other requirement or condition, which individuals must meet to be provided shelter, services, or other benefits provided under the program or activity.
- Deny meaningful access to persons with limited English proficiency, to include translated documents, notice of participant's rights, grievance forms, and other materials vital for program access or fail to work with language services or a interpreters to assist persons who speak an alternate primary language other than the staff persons and need assistance communicating.

CoC member agencies shall make housing available to all otherwise eligible individuals regardless of actual or perceived sexual orientation, gender identity, or marital status. Agencies will ensure equal access to programs for all individuals and their families; provide housing, services, and/or accommodations in accordance with a clients' gender identity; and determine eligibility without regard to actual or perceived sexual orientation, gender identity, or marital status.

All agencies must manage a responsible and sound operation in accordance with federal and local nondiscrimination and equal opportunity provisions, as codified in the [Fair Housing Act](#), Section 504 of the [Rehabilitation Act](#), Title VI of the [Civil Rights Act](#), [Titles II & III](#) of the [Americans with Disabilities Act](#), [HUD's Equal Access to Housing Rule](#) and [Gender Identity Final Rule](#), 24 CFR 5.100, 5.105(a)(2) and 5.106(b). This includes establishing an Agency Anti-Discrimination Policy and grievance procedures and sharing all policy and procedures with clients, staff, volunteers, and contractors.

## Anti-Discrimination Procedures

	Charlotte-Mecklenburg CoC	Agencies	Staff, Volunteers, and Contractors
<b>Anti-Discrimination</b>	Maintain policies and procedures prohibiting discrimination based on race, color, national origin, religion, sex, familial status, age, gender, LGBTQ+ status	Affirm commitment to serving all eligible clients by adhering to these Anti-Discrimination policies and procedures and incorporating language into their agency policies.	Provide access to facilities, services, financial aid, or other benefits provided under the program or activity for all current and potential individuals and families. Provide services to everyone and treat them with dignity and respect.
<b>Training &amp; Education</b>	Provide annual and as needed training to CoC agencies and agency staff, volunteers, and contractors regarding the CoC's Anti-Discrimination policies and procedures, the Equal Access Rule, and related policies and procedures. Partner with the City of Charlotte to promote additional fair housing trainings.	Ensure staff, volunteers, and contractors are trained on CoC and agency Anti-Discrimination Policies and Procedures. Ensure staff, volunteers, and contractors understand that a client may not present the way they identify. Staff should be provided continuing education annually on Anti-Discrimination policies and procedures, with follow up from their supervisor, to ensure they follow CoC and agency policies.	Participate fully in all trainings and adhere fully to CoC and agency Anti-Discrimination Policies and Procedures. Request assistance from Agency leadership when the need arises to understand how to apply Anti-Discrimination policies and procedures.
<b>Language</b>	Use appropriate, inclusive language in communications, publications, trainings, personnel handbooks, and other policy documents that affirms the CoC's commitment to serving all eligible clients in adherence with the HUD Equal Access Rule.	Use appropriate, inclusive language with all communication, including taking reasonable steps to ensure meaningful access to programs and activities by Limited English Proficient (LEP) people.	Use appropriate language in all communication with people experiencing homelessness served by agency programs. Ensure meaningful access to persons with Limited English Proficiency, to include translated documents, notice of participants rights, grievance forms, and

	Charlotte-Mecklenburg CoC	Agencies	Staff, Volunteers, and Contractors
			other materials vital for program access. Work with language services or interpreters to assist persons who speak an alternate primary language other than the staff person and need assistance communicating.
<b>Privacy Rights</b>	Support all clients to understand their privacy rights and the implication of releasing information.	Provide clear and transparent information about privacy rights at intake. Read CoC privacy rights to each client. Read the HMIS privacy notice for HMIS-participating agencies. Train staff, volunteers, and contractors on the CoC's and agency's confidentiality and privacy policies and practices on an annual basis.	Honor the request of an individual for a private space to complete intake and data collection. Adhere to any CoC and/or agency confidentiality and privacy policies. Client information should never be shared with people outside agency staff without permission and should be shared with agency staff on a 'need to know' basis.
<b>Equal Access and Grievances</b>	Develop and maintain a grievance procedure that can be accessed by clients, staff, volunteers, contractors, and partner agencies. Grievance procedure should be posted to agency website or printed copies should be made available in a public space.	Mediate and resolve conflicts between clients in a way that respects clients and treats them fairly and equally. Take immediate action to resolve inappropriate behavior, treatment, harassment, or equal access issues by any person (staff, volunteers, contractors, or clients) with appropriate consequences. Provide all clients with a copy of the grievance policy at intake, and the policy will be shared with all clients with a grievance.	Inform clients at intake of the Equal Access grievance process. Support clients to proceed through the grievance process. Communicate with administrators if any issues arise.



## Transgender and Gender Nonconforming Policy

The CoC prohibits all forms of harassment and discrimination of or by clients, employees, visitors, and volunteers, including harassment and discrimination based on actual or perceived gender identity and expression, or based on an individual's association.

The CoC will continue to develop partnerships with organizations that can provide expertise around providing services to transgender and gender nonconforming individuals in a manner consistent with federal, state, and local laws.

Agencies, staff, volunteers, and contractors shall affirm commitment to providing equal access for all transgender and gender nonconforming individuals in a manner consistent with the equal access rule and provide services to transgender and gender nonconforming individuals in a manner consistent with the equal access rule.

## Transgender and Gender Nonconforming Procedures

To maintain equal access, agencies and staff should:

- Ensure all staff, volunteers, and contractors maintain the confidentiality of a client's legal name and gender at birth and understand the potential impact that disclosure can have on a client's progress to self-sufficiency.
- Ensure that construction or property rehabilitation includes and promotes privacy and safety in sleeping areas, bathrooms, and showers.
- Offer individual stalls in congregate bathrooms, urinals/toilets, and shower heads to support client safety whenever possible.
- Offer individual gender-neutral bathrooms and gender-neutral shower rooms, where feasible.
- Not consider a client or potential client ineligible because their appearance or behavior does not conform to gender stereotypes and will serve all individuals eligible for the program.
- Not ask questions or seek information concerning a person's anatomy or medical history beyond elements necessary for the purpose of providing services.
- Have a preference to move the client with a bias (e.g. move the individual who has concerns towards the person who may identify as another religion that is different from theirs), if a client needs to be moved for harassment and safety concerns.
- Honor the request of an individual for a private space to complete intake and data collection.
- Honor the request of an individual for accommodations based on their personal safety and privacy concerns, whenever feasible. An "accommodation" will not be given as a "requirement."
- Not require an individual's gender identity to match the gender listed on an ID or other documents.
- Focus on improving the process of changing gender markers on identification and benefit applications or will ensure subject matter expertise among staff.
- Assist clients without identification documents to understand the resources available to obtain said documents.
- Make available intake materials that allow individuals to indicate their legal name and the name they prefer to be called.
- HMIS participating agencies should enter the client's preferred name.

- Give clients with prescribed hormones and other medications as part of their gender-affirming healthcare regime full access to those medications.
- Use the client's preferred gender and pronoun and support the client's gender identity.
- Correct any misinformation or inaccurate conclusions that transgender clients threaten the health or safety of other clients solely based on their non-conforming gender identity/expression during risk-based conversations.
- Keep client's transgender status confidential, unless the client gives permission to share this information.
- Tell only essential staff, identified by administrators, regarding a client's transgender status to ensure equal access and safety.
- Ensure staff treat client gender identity and sex assigned at birth as confidential medical information unable to disclose without specific, time-limited client consent. Similarly, client legal name shall be treated as confidential information.

## Family Separation Policy

In compliance with CoC Program Interim Rule 24 CFR 578.93(e), involuntary separation is **prohibited** in projects funded through CoC and ESG dollars. CoC- and ESG-funded projects may not deny admission to any household on the basis of:

- Age and gender of a child under 18, or
- Gender or marital status of a parent or parents.

The CoC will work with providers to ensure placement efforts are coordinated to avoid involuntary family separation. Any person who believes that they or a family member has experienced involuntary family separation may report the issue to CoC staff at [charmecoc@mecknc.gov](mailto:charmecoc@mecknc.gov). The CoC will investigate the claim and take remedial action when appropriate.

## Faith-Based Activities Policy

CoC agencies and staff, volunteers, or contractors shall not, in providing program assistance, discriminate against a program participant or prospective participant on the basis of religion or religious belief. In providing services supported in whole or part with federal financial assistance and in outreach activities related to such services, programs shall not discriminate against current or prospective program beneficiaries on the basis of religion, a religious belief, a refusal to hold a religious belief, or a refusal to attend or participate in a religious practice.

## Grievance and Anti-Retaliation Policy

Anyone participating in the CoC has the right to file a grievance if they have a complaint about the provision of housing and services.

The CoC affirms that people who wish to file a grievance have the right to do so without retaliation from the party accused or any associated representative. Retaliation includes, but is not limited to; harassment, intimidation, violence, program dismissal, refusing to provide services, use of profane or derogatory language to or in reference to the complainant, or breach of contract.

## Grievance Procedures:

At intake, orientation or employment, all clients, staff, volunteers, and contractors should be provided the program's Anti-Discrimination Policy and should be informed of the program's grievance process.

1. Anyone can submit a complaint form initially to program administration.
2. Program administration will address the grievance with the provider and the client, staff, volunteer, or contractor. If the grievance is against a program administrator, the agency should have an objective representative body, such as a Board Executive Committee, hear and make decisions about the grievance.
3. If a participant is not satisfied with the outcome or if a participant fears retaliation at the program level, a complaint can be filed with the CoC's Coordinated Entry Oversight Committee at [charmeckcoc@mecknc.gov](mailto:charmeckcoc@mecknc.gov).
4. CoC staff will document the grievance and ask how the complainant would like to receive the written grievance, as well as the written response to their grievance.
5. CoC staff will notify the Executive Committee within 2 of business days of the Grievance.
6. The CoC Executive Committee will appoint a workgroup to review the grievance and respond to it within 15 of days from when the grievance was filed.

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## Appendix I.

### Resources

- Get a notice of rights at: <https://www.hudexchange.info/resources/documents/Notice-on-Equal-Access-Rights.pdf>
- HUD Equal Access Final Rule: <https://www.hudexchange.info/news/hud-publishes-final-rule-equal-access-in-accordance-with-an-individuals-gender-identity/>

## Appendix II.

### Checklist for Agency Anti-Discrimination Policies

This checklist can be used by Agencies to develop Anti-Discrimination Policies that align with the CoC's Anti-Discrimination Policies.

YES	NO	Checklist Questions:	Notes
		Does your agency have an Anti-Discrimination policy?	
		Is there a stated plan to train new staff and clearly communicate this policy during the onboarding process? Is annual training provided for staff, volunteers, and contractors?	
		Does the intake process include a copy of the agency's Anti-Discrimination policies to clients or people presenting for services.	
		Does the Policy Refer to Department of Housing Urban and Development (HUD) Equal Access Rule, anti-discrimination and privacy laws, and all other federal, state, and local non-discrimination and privacy law?	
		Is there a clear statement about non-discrimination because of race, ethnicity, color, national origin, language, ancestry, religion, sex, familial status, age, gender identity, LGBTQ+ status, marital status, domestic or sexual violence victim status, or sensory, mental, or physical disability?	
		Is there an equal access policy?	
		If there is an equal access policy: Does it include specific procedures for working with transgender and gender nonconforming persons?	
		Is there a family separation policy?	
		Is there a faith-based activities policy?	
		Are procedures spelled out that demonstrate how the clients, agency, staff, volunteers, and contractors will carry out the agency's anti-discrimination policies?	
		Are there grievance and anti-retaliation policies and procedures? If so, are they shared with each person presenting for services?	